## COUNCIL MEETING

$25^{\text {th }}$ OCTOBER 2010

## WRITTEN QUESTIONS BY MEMBERS OF THE COUNCIL

## 1. From Councillor Nicholas Bennett JP of the Portfolio Holder Children and Young People

If the Portfolio Holder will list the posts in the Strategy and Performance Division together with their job titles and grades.

## Reply:

In response to your question, I suggest you refer to the following documents

- the Director's Report of 8 September 2009 'CYP Staffing, Business Functions and Funding' (http://cds.bromley.gov.uk/Data/121/20090930/Agenda/\$ltem5CYP\ Services,\ staffing,\ business\ functions\ and\ funding. doc.pdf ) which provided a detailed account of the Department's staffing, associated costs and funding streams together with the business functions and business volumes including the Strategy and Performance division.
- This report was also referred, on my recommendation, to the Council's Executive for their meeting on 30 September 2009 , where it was acknowledged 'that it would be a good model for other departments to follow'.
- A further Director's report to the CYP Portfolio Holder on 19 January 2010 'CYP Department Staffing Numbers’ which provided a further layer of information on the staffing data and trends for the period 2005/06 - 2009/10.
- Staffing has reduced in Strategy \& Performance since those reports as a result of reductions when setting the 2010/11 budget (1FTE) and grant reductions inyear (2.5 FTE), i.e. a reduction of 3.5 FTE. In addition the Family Information Service has transferred to the Bromley Children \& Family Services

Attached as Appendix 1 is a list of posts currently within Strategy and Performance. Appendix 2 outlines the main functions of the Division.

## 2. From Councillor Nicholas Bennett JP of the Portfolio Holder for Children and Young People

If he will give for each Children and Family Centre the following information in table format:

1. Date Centre opened
2. Number of staff employed including post and grade
3. Square footage of premises
4. Number of rooms
5. Capital cost of adaptation to create centre (and any subsequent capital expenditure since opening of the centre)
6. Annual running costs
7. Number of rooms in use
8. Number of individual adult users per week (excluding individuals second or more visits)?

## Reply:

The CYP Department has no capacity, in terms of staffing or time, to respond with the level required by these questions, in the time available. However, the forward rolling work programme for the CYP PDS Committee features a report entitled 'Progress on Children and Family Centres' for the meeting on 30 November 2010. I will ensure that the information Cllr Bennett seeks is incorporated within this report and as he is a Member of this Committee he will be able to contribute to a full debate on these services at the meeting.

## 3. From Councillor Nicholas Bennett JP of the Portfolio Holder for Resources

How many members of staff are given time off for the following public services:
Councillors
Magistrates
Membership of NHS bodies
Other public bodies

## Reply:

| Departments | Councillors | Magistrates | NHS <br> Bodies | Other <br> Public <br> Bodies $^{*}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ACS | 0 | 0 | 0 | 1 | 1 |
| CYP | 0 | 0 | 0 | 2 | 2 |
| R\&R | 1 | 0 | 0 | 0 | 1 |
| ES | 0 | 2 | 0 | 2 | 4 |
| LD\&CS | 0 | 0 | 0 | 1 | 1 |
| Resources | 0 | 0 | 0 | 0 | 0 |
| Total | 1 | 2 | 0 | 6 | 9 |

*Some staff (not included in the table above) are School Governors but mainly attend evening or twilight meetings outside of normal hours.
*Also the table does not include number of staff on Territorial Army duties but it includes staff on the Borough Beat Scheme.

## 4. From Councillor William Huntington-Thresher of the Chairman of the Development Control Committee

A) Since the inclusion of a renewable energy requirement in the 2006 UDP, how many planning permissions have been granted with a renewable energy requirement?
B) How many developments with the condition have been completed?
C) At the completion of the development what was the average renewable energy percentage achieved?
D) Did any developments fail to achieve the required 10\%?
E) If so what action was taken?
F) Has any check been made to establish whether the renewable energy percentage achieved on completion has been maintained once occupied for a reasonable length of time (e.g. after one year)?

## Reply:

A) The Council has permitted 50 applications with a condition involving on-site renewable energy. An additional 13 appeals have been granted with similar conditions.

Note that Policy ER4 in the UDP, requiring $10 \%$ of predicted energy use to be provided from on-site renewable technology, was applied from the adoption of the UDP in 2006 until mid 2009, when the policy expired. From 2009, the more up-to-date policies in the London Plan were used, requiring greater efficiency and aiming for a minimum of $20 \%$ reduction of carbon dioxide emissions from on-site renewable technology.
B) Of the 63 developments referred to above, 19 have been fully completed and two phased developments have been partially completed.
C) The potential percentage energy contribution or carbon reduction is shown in an energy assessment submitted with an application and updated for the purpose of assessing the details submitted to comply with the condition. This must occur before development begins. There is no requirement to re-submit information at completion. Looking at the information submitted for the condition involving a $10 \%$ contribution, the average percentage is around that stated, i.e. some developments achieve slightly less, others achieve more. In the case of the higher target of $20 \%$, fewer developments are able to achieve the amount, but in these cases carbon reduction is often achieved in other ways such as improved design, greater energy efficiency and use of low-carbon technology.
D) Yes, though this would be known about by the time the condition is agreed. There may be issues of physical feasibility or financial viability and the policies allow these issues to be taken into account. Each development faces unique challenges in meeting the requirement and there are often other technical or planning conditions that need to be met.
E) Any action would be at the "front end" of the process through considering the details of the application or setting bespoke conditions. The desirable result is to produce a good quality development with a significant carbon reduction and this may be achieved by means other than the production of renewable energy on site, as set out above.
F) No, there is currently no budget resource for monitoring after completion. In many cases it would not be possible to find out this information - particularly in the case of hot water producing solar thermal technology on individual residential dwellings. However, in formulating any new local policies on low and zero carbon technologies, survey work would be undertaken to find out what has been successful in recent developments.

## 5. From Councillor David McBride of the Portfolio Holder for Resources

In the past three years, what Council planning contracts have been awarded to Frankham Architects and at what cost? How many of the planning applications have been:
a) been given permission straight away;
b) been deferred and then given permission;
c) been refused?

## Reply:

Frankham Consultancy has made 39 planning applications on behalf of the Council in the last 3 years. Of this total 5 were subsequently withdrawn and I was deferred. The total cost of these applications was £26,765.

## 6. From Councillor Ruth Bennett of the Portfolio Holder for Children and Young People

If the Portfolio Holder will list the number of -
i. Teachers
ii. Teaching assistants
iii. Administrative and finance staff
iv. Maintenance staff
v. Pupils
in each school in 1998 and 2010?

## Reply:

Following the introduction of local management of schools through the Education Reform Act 1988 all schools have a delegated budget. The responsibility for deciding the level of staffing in the school, including teachers, teaching assistants, administrative and finance staff and site managers or maintenance staff, is the responsibility of the Governing Body.

The Local Authority is not required to maintain the detail requested by the Councillor.

However, partial information is available from the Department for Education (DfE) Schools Census undertaken by schools in January each year and the Council's payroll system where schools purchase this service. Appendix 3 contains the School Census Information for 1998 and 2010 in the format required by the DfE at that time. Appendix 4 provides the information available (source: Payroll) on maintenance staff for 2010. No information is available for 1998 for any support staff.

It should be noted that since 1998 the Local Authority has reduced its overall number of schools from 100 to 95 . This is summarised in Appendix 5.

## 7. From Councillor Ruth Bennett of the Portfolio Holder for Children and Young People

i. What is the square footage of the Education Development Centre site;
ii. The number of people employed at the centre;
iii. The annual running costs in 2010-11; and
iv. The capital expenditure since 2000 ?

## Reply:

The Local Authority (LA) has a statutory duty to assure standards of education for pupils attending maintained schools in the Borough and for intervention and support with under-performing or failing schools. There are currently 94 maintained schools in Bromley. The LA is also responsible for standards of education in alternative provision such as the Pupil Referral Service and respite centres. In addition, the LA also has a statutory duty to ensure standards across pre-school settings; there are currently 170 settings of which 12 are LA maintained nurseries.

The Education Development Centre (EDC) is the principal location for the services and training support programmes relating to the LA's school improvement strategy and promotion of standards across pre-school settings. It also serves as the central location for the LA's meetings with head teachers and governors and is used as a cost-effective alternative base, to supplement the Civic Centre, for meetings and training for Council departments. It is also widely used by the voluntary sector and other agencies. This additional usage brings income to the service.

In a typical year over 1500 professional development events and courses are delivered at the EDC for mainstream schools involving over 35,000 participants (head teachers, teaching and non-teaching staff and governors). In addition, training programmes are delivered for staff associated with the 170 early years providers which contribute to accreditation via NVQ and graduate level qualifications. The LA's safeguarding and child protection training programme for all agencies, is also delivered largely through the EDC. These programmes are supplemented by the peripatetic work in schools as provided by senior advisers who also cover the statutory school improvement partner duties.

In response to the four specific questions:
i. The square footage of the Education Development Centre is 1,337 sq.m
ii. The number of people who are based at the Centre employed within CYP Services is 61.1 FTE
iii. Annual Running Costs for 2010-11 of the Learning and Achievement Service is $£ 1.3 \mathrm{~m}$ net of grant and income from schools and other agencies. The running costs include staffing, premises, supplies and services, and commissioning of external training consultancy support. These exclude Dedicated Schools Grant funded services. The details are shown in the table below:

|  | $\mathbf{~ £ m ~}$ |
| :--- | ---: |
| Employee cost | 1.993 |
| Running Cost | $\underline{0.571}$ |
|  | 2.564 |
| Income | $\underline{(1.257)}$ |
|  | $\mathbf{1 . 3 0 7}$ |

iv. Capital expenditure since 2000: $£ 269,548.55$

## 8. From Councillor Peter Fookes of the Portfolio Holder for the Environment

What action is he taking to ensure that the railway bridges in Beckenham Rd/Elmers End Road and Blakeney Road are fully netted to ensure that pigeons are not nesting?

## Reply:

It does not sit within the Council's gift to "ensure" such matters unfortunately.
Network Rail hold responsibility in this field, and all such complaints and enquiries should be directed to them via their National Helpline number 08457114141.

I would encourage members to also ensure that the Council's Head of Area Management, Mr Peter McCready, is made aware of any issue to enable him to try and prompt action from Network Rail in instances where their response is deemed to be tardy or non committal, likewise to enable the Council to monitor and record the Audit Trail.

## 9. From Councillor Peter Fookes of the Portfolio Holder for Public Protection and Safety

How many vacancies are there for PCSO's in the borough and in which wards?

## Reply:

Using data provided by the Metropolitan Police service (Bromley) from Thursday 21 October there are currently a total of 9 vacancies at Police Community Support officer level within the Borough. A ward by ward breakdown shows 3 vacancies in Chelsfield and Pratts Bottom, 2 vacancies in Bickley, and 1 vacancy in each of the following wards: Bromley Town, Bromley Common and Keston, Darwin, Petts Wood and Knoll, Cray Valley West and Penge and Cator. The Crystal Palace Team have 2 additional PCSOs, due to operational reasons.

## 10. From Councillor Peter Fookes of the Portfolio Holder for Resources

Following the question last time round from Councillor Nicholas Bennett, how many posts in each department have been lost since 1st April 2010 and how many posts are currently frozen?

## Reply:

|  | Total | ACS | $\begin{aligned} & \text { ES } \\ & \text { Ftes } \end{aligned}$ | R\&R <br> Ftes | CE | LDCS | Res | R\&R Property | $\begin{aligned} & \text { CYP } \\ & \text { Ftes } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management overheads (part of central contingency) | 46.05 | 4.59 | 7.00 | 2.60 | 6.50 | 2.20 | 7.60 | 11.56 | 4.00 |
|  | 46.05 | 4.59 | 7.00 | 2.60 | 6.50 | 2.20 | 7.60 | 11.56 | 4.00 |
| Posts deleted as part of 2010/11 budget options | 24.61 | 1.2 | 0.00 | 13.74 | 0.00 | 0.00 | 3.67 | 1.00 | 5.00 |
| Posts deleted as a result of fallout of grant | 7.34 |  | 0.00 | 4.84 | 0.00 | 0.00 | 0.00 | 0.00 | 2.50 |
| Total posts deleted | 78.00 | 5.79 | 7.00 | 21.18 | 6.50 | 2.20 | 11.27 | 12.56 | 11.50 |
| Frozen posts as possible deletion in 2011/12 | 38.40 | 6.4 | 7.50 | 1.00 |  |  |  |  | 23.50 |
| Posts held vacant to offset shortfall of income within planning \& building control | 8.60 |  | 0.00 | 8.60 |  |  |  |  |  |
| Total 'frozen' posts | 47.00 | 6.40 | 7.50 | 9.60 | 0.00 | 0.00 | 0.00 | 0.00 | 23.50 |


| Total posts deleted | 78.00 |
| :--- | :--- |
| Total posts frozen | 47.00 |

NB - please note that the figures above do not include the potential redundancies in 2011/12

## 11. From Councillor Russell Mellor of the Portfolio Holder for Resources

At a recent IT presentation the presenting Officer stated that a feasibility study would be undertaken of the Microsoft Office 2007 software with a view for use by the Council. I would appreciate confirmation as to the practical use of such a study and the advantages to the Council as I understand that the software is no longer commercially available.

## Reply:

We will not be undertaking a feasibility study of Office 2007, but will be working with the new IT contractor on the feasibility of rolling out Office 2010. There are issues with both Office 2007 and Office 2010 in terms of compatibility with line of business systems as the providers of those systems still only integrate with Office 2003. The compatibility issues are theoretically much less with 2010 as Microsoft built in a higher level of backward compatibility given the complaints they had over 2007 (and the associated lack of take up in the Corporate environment). However
there will be a significant training overhead for staff as the look and feel is different from Office 2003.

## 12. From Councillor Russell Mellor of the Leader of the Council

The number of staff employed by the Council as at the year end $30^{\text {th }}$ September 2009 and $30^{\text {th }}$ September 2010 showing the numbers engaged in the respective grading and the relevant salary/wage bands.

## Reply:

As the question asked for an analysis by grade, the data has been collated on the basis of employees multiplied by the number of posts held. This is to take into account that some employees hold more than one post which may be at a different grade. The table below sets out the various grades referred to in the grade tables for 2009 and 2010.

| Grade | Explanation |
| :--- | :--- |
| BR1 - BR14 | Bromley Officer grades following Single Status |
| MG6 - MB | Bromley Management Grades |
| UNQUAL | Unqualified Teacher Grade |
| MAINNEW | Main Teacher Grade |
| UPPER | Teacher Post Threshold Grade |
| HT1 - HTO | Grade does not fall into any other category, locally <br> agreed i.e. TUPE from other organisation |
| LOCAL | Connexions Grades |
| PA13 - PA24 | Soulbury Grades i.e. Education Advisors/Educational |
| SOUL...... | Psychologist |
| YS1A - YS6 | Youth Service Grades |

Information as at 30.09.2009
Information excludes casual and supply staff.

| Grade | $\begin{aligned} & \text { Min Sp } \\ & \text { Pt } \end{aligned}$ | $\begin{aligned} & \text { Max } \\ & \text { Sp Pt } \\ & \hline \end{aligned}$ | Min Salary | Max Salary | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BR1 | 4 | 5 | 14697 | 14814 | 17 |
| BR2 | 6 | 7 | 14940 | 15216 | 7 |
| BR3 | 8 | 11 | 15615 | 16482 | 105 |
| BR4 | 11 | 13 | 16482 | 17196 | 62 |
| BR5 | 13 | 17 | 17196 | 18582 | 383 |
| BR6 | 17 | 21 | 18582 | 20877 | 394 |
| BR7 | 22 | 25 | 21375 | 23277 | 197 |
| BR8 | 26 | 28 | 23970 | 25455 | 151 |
| BR9 | 29 | 31 | 26400 | 28032 | 233 |
| BR10 | 32 | 34 | 28800 | 30390 | 100 |
| BR11 | 33 | 36 | 29601 | 31761 | 183 |
| BR12 | 35 | 38 | 30987 | 33510 | 126 |
| BR13 | 38 | 41 | 33510 | 36306 | 210 |
| BR14 | 41 | 44 | 36306 | 38961 | 55 |
| HT1 | 6 | 18 | 34542 | 46422 | 27 |
| HT2 | 8 | 21 | 36291 | 49959 | 4 |
| HT3 | 11 | 24 | 39144 | 53769 | 2 |
| HT5 | 18 | 31 | 46422 | 63825 | 2 |
| HTO | 1 | 5 | 30531 | 33699 | 3 |
| LOCAL | n/a | n/a | n/a | n/a | 67 |
| MAINNEW | 1 | 6 | 25117 | 35116 | 15 |
| MB | n/a | n/a | 92635 | 204546 | 6 |
| MG1 | n/a | n/a | 79688 | 119531 | 3 |
| MG2 | n/a | n/a | 67069 | 100621 | 14 |
| MG3 | n/a | n/a | 57503 | 86253 | 15 |
| MG4 | n/a | n/a | 48983 | 73479 | 26 |
| MG5 | n/a | n/a | 43028 | 64541 | 59 |
| MG6 | n/a | n/a | 35507 | 53260 | 138 |
| NAC1 | 6 | 15 | 14940 | 17808 | 13 |
| PA13-22 | 13 | 22 | 23596 | 29949 | 1 |
| PA13-24 | 13 | 24 | 23596 | 31359 | 1 |
| PA14-22 | 14 | 22 | 24291 | 29949 | 5 |
| PA18-24 | 18 | 24 | 27118 | 31359 | 1 |
| SOUL3 | 19 | 25 | 45648 | 51126 | 1 |
| SOULBURYA | 1 | 49 | 28704 | 75753 | 10 |
| SOULBURYC | 1 | 16 | 28821 | 43608 | 3 |
| SOULBURYD | 1 | 19 | 37752 | 55392 | 1 |
| SOULEPA | 1 | 11 | 33934 | 50243 | 9 |
| SOULSPEPB | 1 | 18 | 42544 | 62942 | 3 |
| SOULY2 | 4 | 7 | 34671 | 37854 | 3 |
| UNQUAL | 1 | 10 | 18789 | 27992 | 6 |
| UPPER | 1 | 5 | 37599 | 40433 | 71 |
| YS1A | 1 | 1 | 13299 | 13299 | 9 |
| YS1B | 2 | 3 | 13854 | 14409 | 17 |
| YS2 | 3 | 6 | 14409 | 16080 | 32 |
| YS3 | 7 | 10 | 16641 | 18465 | 28 |
| YS5 | 15 | 18 | 22725 | 24711 | 3 |
| YS6 | 19 | 22 | 25365 | 27600 | 12 |
| Total |  |  |  |  | 2833 |

## Information as at 30.09.2010

Information excludes casual and supply staff.

| Grade | $\operatorname{Min}_{\mathrm{Pt}} \mathrm{Sp}$ | Max Sp Pt | Min Salary | Max Salary | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BR1 | 4 | 5 | 14697 | 14814 | 15 |
| BR2 | 6 | 7 | 14940 | 15216 | 9 |
| BR3 | 8 | 11 | 15615 | 16482 | 81 |
| BR4 | 11 | 13 | 16482 | 17196 | 50 |
| BR5 | 13 | 17 | 17196 | 18582 | 363 |
| BR6 | 17 | 21 | 18582 | 20877 | 393 |
| BR7 | 22 | 25 | 21375 | 23277 | 203 |
| BR8 | 26 | 28 | 23970 | 25455 | 143 |
| BR9 | 29 | 31 | 26400 | 28032 | 223 |
| BR10 | 32 | 34 | 28800 | 30390 | 114 |
| BR11 | 33 | 36 | 29601 | 31761 | 170 |
| BR12 | 35 | 38 | 30987 | 33510 | 114 |
| BR13 | 38 | 41 | 33510 | 36306 | 195 |
| BR14 | 41 | 44 | 36306 | 38961 | 56 |
| HT1 | 6 | 18 | 34542 | 46422 | 19 |
| HT2 | 8 | 21 | 36291 | 49959 | 5 |
| HT3 | 11 | 24 | 39144 | 53769 | 1 |
| HT5 | 18 | 31 | 46422 | 63825 | 2 |
| HTO | 1 | 5 | 30531 | 33699 | 2 |
| LOCAL | n/a | n/a | n/a | n/a | 92 |
| MAINNEW | 1 | 6 | 25117 | 35116 | 19 |
| MB | $\mathrm{n} / \mathrm{a}$ | n/a | 92635 | 204546 | 6 |
| MG1 | n/a | n/a | 79688 | 119531 | 3 |
| MG2 | n/a | n/a | 67069 | 100621 | 12 |
| MG3 | n/a | n/a | 57503 | 86253 | 16 |
| MG4 | n /a | n/a | 48983 | 73479 | 24 |
| MG5 | n/a | n/a | 43028 | 64541 | 54 |
| MG6 | n/a | n/a | 35507 | 53260 | 126 |
| PA13-22 | 13 | 22 | 23596 | 29949 | 1 |
| PA13-24 | 13 | 24 | 23596 | 31359 | 1 |
| PA14-22 | 14 | 22 | 24291 | 29949 | 5 |
| PA18-24 | 18 | 24 | 27118 | 31359 | 1 |
| SOUL3 | 19 | 25 | 45648 | 51126 | 1 |
| SOULBURYA | , | 49 | 28704 | 75753 | 8 |
| SOULBURYC | 1 | 16 | 28821 | 43608 | 1 |
| SOULEPA | 1 | 11 | 37752 | 55392 | 8 |
| SOULSPEPB | 1 | 18 | 33934 | 50243 | 3 |
| SOULY2 | 4 | 7 | 42544 | 62942 | 3 |
| UNQUAL | 1 | 10 | 34671 | 37854 | 6 |
| UPPER | 1 | 5 | 37599 | 40433 | 74 |
| YS1A | 1 | 1 | 13299 | 13299 | 21 |
| YS1B | 2 | 3 | 13854 | 14409 | 18 |
| YS2 | 3 | 6 | 14409 | 16080 | 36 |
| YS3 | 7 | 10 | 16641 | 18465 | 25 |
| YS5 | 15 | 18 | 22725 | 24711 | 2 |
| YS6 | 19 | 22 | 25365 | 27600 | 13 |
| Total |  |  |  |  | 2737 |

## 13. From Councillor Fawthrop of the Chairman of the Development Control Committee (to be asked at each subsequent Council Meeting)

What pre-application meetings have taken place since the last full Council Meeting between Council Officers and potential planning applicants? Can these be listed as follows:-

The name of the potential applicant, the site address being considered.

## Reply:

There have been 109 pre-application meetings between $24^{\text {th }}$ June and $19^{\text {th }}$ October 2010, 64 of which were for residential proposals; 41 were for commercial proposals; 3 were for a residential home for the elderly and 1 was for a primary school extension.

Details of the individual applicants and sites at present is exempt information and not disclosable in response to a Council Question.

Children and Young People Services: Strategy and Performance Division.
Posts (fte) at 1 October 2010.

|  | Assistant Director, Strategy and Performance | MG3 |
| :---: | :---: | :---: |
| Strategic Planning and Commissioning | Strategic Planning \& Commissioning Manager | MG5 |
|  | Principal Partnerships and Planning Officer | BR14 |
|  | Partnerships and Planning Officers ( 1.8 fte ) | BR10-BR12 |
| Research and Statistics | Performance \& Statistics Manager | MG5 |
|  | Research \& Statistics Operations Manager | MG6 |
|  | Principal Research \& Statistics Officers (2 fte) (Children's social care, pupil attainment/place planning) | BR10-BR12 |
|  | Research \& Statistics Officers (2fte) (Children's social care, pupil attainment/place planning) | BR6-BR8 |
| Information Systems | Information Systems Manager | MG5 |
|  | Principal Information Systems Officer | BR13 |
| Workforce Development \& Business Support | Workforce Development \& Business Support Manager | MG5 |
|  | Partnerships and Planning Officer (workforce) | BR10-BR12 |
| --------------Secretariat | CYP Secretarial support team (to Director, Assistant Directors, Heads of Service): <br> Principal Officer (1fte) | BR11 |
|  | Secretary/Admin officer (1fte) | BR8 |
|  | Secretary/Admin officer (2fte) | BR7 |
| ---------------Office Services | Office Services Supervisor | BR8 |
|  | Senior Admin Officer | BR6 |
|  | Admin Assistants ( 1.8 fte ) | BR4 |
| ---------------Information \& Document | IDM Coordinator | BR11 |
|  | Information Coordinator | BR9 |
|  | Document Management Assistants ( 2.8 fte ) | BR5 |
| Total: | 27.4 (fte) |  |

## Appendix 2

## Children and Young People Services: Strategy and Performance Division

Summary of Functions:

## Strategic Planning and Commissioning:

- CYP Plan \& BBB Community Plan
- CYP Partnership - Board, Forum and multi agency strategy groups; CYP Partnership website.
- Voluntary \& community sector development including SLA with the C\&F Voluntary Sector Forum
- CYP strategic commissioning functions: Providers include schools, private, voluntary and other statutory sectors: £151.5 million from DSG to commission places from Bromley schools and early years providers, £18.6 million contracts/SLAs and £2million internal spot purchasing for fostering and adoption placements.
- Communications:
- With 94 schools (+ 1 Academy) and 170+ pre-school settings
- Press releases (working with central communications team)
- Member visits / schedule of CYP events.
- $\quad$ Active involvement strategy: children \& young people $(72,000)$ and parents/carers - feedback on service evaluation to inform forward planning
- Consultation processes to support the Director and Lead Member on major policy changes: school re-organisation (closures, amalgamations, new provision), SEN, children's social care.


## Research and Statistics:

- $\quad$ Collation \& management of data re 72,000 CYP.
- Data interrogation and analysis to inform statutory responsibilities for:
- Monitoring standards in pre-school provision and schools i.e. by individual pupil performance (by cohort and Key Stage)
- Aggregated school performance data
- Post 16 school and college performance outcomes
- Children's social care, including: contacts, referrals, initial and core assessments, children in care.
- Pupil place planning and school organisation
- $\quad$ Service performance across CYP, which contributes to internal performance management and reports to Members and to external validation by Ofsted.
- Government allocation of funding including the Dedicated Schools Grant and other grants.
- Performance management reporting framework:
- Internal- weekly and monthly reports to operational managers; monthly and quarterly reports to senior managers and Elected Members.
- CYP Partnership Board - quarterly reports
- Schools (including performance packs on attainment) and Pre-School settings
- External validation and inspection: DfE, Ofsted.


## Information Systems:

- CareFirst, Capita ONE, YOIS, systems integration, E-business support, Data cleansing/validation


## Workforce Development \& Business Support:

- $\quad$ Secretariat for Director, 4 ADs, \& Heads of Service; FOI requests, Members questions + complaints co-ordination.
- Information and Document Management providing over 150 information circulars re LBB policy and strategy annually to schools and other stakeholders, two CYP web sites and CYP intranet, coordination of PDS/PH committee reports, production of large documents/publications; standards and guidelines for all CYP publications.
- Centralised office services including admin support to Education Welfare Officers and Educational Psychologists.
- $\quad$ Strategic developments across the CYP workforce (statutory, private and voluntary sectors): including: information sharing, coordination of learning and development opportunities.
- Business continuity and emergency planning co-ordination for CYP.

Appendix 3

|  |  |  |  |  |  |  |  |  |  | $\begin{array}{\|l} \hline \frac{9}{8} \\ 8 \\ \hline 8 \\ \hline \end{array}$ |  |  |  |  |  |  |  | 嵒 |  |  |  |  |  |  |  | $\frac{\overline{\mathrm{a}}}{\underline{⿺}}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | ${ }^{3}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Sex |  |  |  |  |  |  |  |
| 2020 |  | ${ }_{68}$ | 2 |  | ${ }^{18}$ | $2{ }^{23}$ |  |  |  |  |  |  |  |  | 16 |  |  |  |  |  | ${ }_{32}$ | 202 | Bapoman | ${ }^{89}$ | － | 800 | ${ }^{20}$ |  | 18 | 226 |
| 203 |  | ${ }_{29} 29$ | 10 | 5 | ${ }_{6}$ | 11.7 | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 203 | Bomber Pasatis | 270 |  | 2200 | － | － | 10 | 100 |
| ${ }_{\substack{\text { and } \\ 2005}}$ | comen |  | ${ }_{7}^{13}$ | $\stackrel{\square}{\text { in }}$ | $\stackrel{\square}{184}$ | ${ }_{\text {cisi }}^{130}$ | 2 | ， |  |  |  |  |  |  | ${ }_{2}^{2}$ | ${ }^{18}$ |  |  |  | 。 | ¢ |  | Cumpled | $\underbrace{}_{\substack{300 \\ 200}}$ | ${ }_{0}^{4}$ | $\substack{420 \\ 200}_{\substack{40}}$ | ${ }_{7}^{71}$ | ${ }_{3}^{2}$ | ${ }_{6}^{16}$ | ${ }^{\frac{189}{19} 5}$ |
| 206 |  | ${ }^{189}$ |  | ${ }^{3}$ | ${ }_{4}$ | ${ }^{85}$ |  |  |  |  |  |  |  |  |  |  | ${ }^{11}$ |  |  |  | 15 | ${ }_{206}$ | Hamesomomm | ${ }^{204}$ | － | 240 | 22 |  | － |  |
| 2088 |  | ${ }_{66} 6$ | ${ }^{23}$ |  | 120 | 287 | 5 |  |  |  |  |  |  |  |  | ． | ${ }^{26}$ |  |  |  | 4 | 2008 | Meainvon | ${ }_{48}$ | － | 4870 | ${ }_{3}$ | 2 | 15 | ${ }^{181}$ |
|  | come |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ${ }^{32}$ |  |  |  |
| 2011 |  | ${ }_{3}^{33}$ | ${ }^{11}$ |  | ${ }_{58}$ | ${ }^{126}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ${ }^{18}$ | 2011 | Semanfeame | ${ }_{31}$ |  | 240 |  |  | 11 | 122 |
| ${ }^{2012}$ |  | ${ }_{42}$ | 15 | － | ${ }^{6}$ | ${ }_{180}$ |  |  |  |  |  |  |  |  | － |  | ， |  |  |  | ${ }^{16}$ | 2012 | wextanemamon | ${ }^{45}$ | $\bigcirc$ | 4870 | ${ }^{2}$ | 2 | ${ }^{13}$ | ${ }^{158}$ |
| ${ }^{2013}$ |  | ${ }^{207}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Woreseraice |  |  |  |  |  |  |  |
| $\frac{2084}{\substack{\text { 20］} \\ 2068}}$ |  |  | ${ }_{\text {¢ }}^{17}$ | $\stackrel{4}{4}$ | ${ }_{\substack{189 \\ 24}}^{\substack{\text { 20 }}}$ |  | $\frac{2}{3}$ | ${ }^{11}$ |  |  |  |  |  |  |  | ${ }_{3}^{5}$ | ${ }^{\frac{27}{17}}$ |  |  |  |  | $\underbrace{\frac{2148}{2014}}$ |  |  | $\frac{\square}{\vdots}$ |  |  | ${ }^{\frac{3}{2}}$ | ${ }_{\substack{19 \\ i 8}}^{\substack{8}}$ |  |
| 209 |  | ${ }_{38} 8$ | 20 | 2 | ${ }_{3}$ | ${ }_{211}$ | 2 | ＋ |  |  |  | 10 |  |  |  | ${ }^{24}$ | 3 |  |  |  | 4 | 209 | Pimesespan | ${ }_{31}$ | 46 | 3540 | 9 |  | 12 | ${ }_{158}$ |
| $\frac{202}{202}$ |  | ${ }_{4}^{44}$ | ${ }_{18}^{18}$ | $\stackrel{8}{2}$ | ${ }_{\substack{10 \\ 108}}$ | ${ }_{\substack{183 \\ 193}}^{\text {19，}}$ | ， | ${ }^{2}$ |  |  |  | \％ |  |  |  |  |  |  |  | ${ }_{8}^{8}$ | ${ }_{\substack{21 \\ 818}}^{2}$ | 坔2．20 | Somblemh | ${ }_{\substack{468 \\ 485}}^{4}$ |  | ${ }_{\substack{460 \\ 360}}$ | ${ }_{8}^{68}$ |  |  | ${ }_{\text {l }}^{1.156}$ |
|  | Naid | ¢ | ${ }_{24}^{4}$ | ！ | －${ }_{18}^{18}$ | ${ }_{\text {a }}^{4.8}$ |  |  |  |  |  | 4 |  |  |  |  |  |  |  |  | ${ }_{2}^{8}$ |  |  |  |  |  | ${ }_{3}^{8}$ |  |  |  |
| 2088 |  | ${ }^{23}$ | － | 3 | ${ }_{6}$ | ${ }_{167}$ |  |  |  |  |  |  |  |  |  |  | 2 |  |  |  |  | 208 | Meominam | ${ }_{47}$ |  | 470 |  |  |  | 100 |
| ${ }^{2029}$ |  | 20 | 10 | ＝ | 46 | 11.4 | ， | 4 |  |  |  |  |  |  |  |  | ， |  |  |  | ${ }^{27}$ | 2208 | Castoembe | ${ }^{28}$ | － | 290 | － |  | 7 |  |
| 2000 | sind | ${ }^{2}$ |  | ． | ${ }^{4}$ | 40 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2200 | Oosef fasd |  |  | 610 | ${ }_{3}$ |  |  |  |
|  | simol min mimal | － | ${ }_{2}^{20}$ | $\stackrel{2}{3}$ | ${ }_{\text {cose }}^{\substack{18 \\ 180}}$ | ${ }^{50}$ | ${ }^{2}$ |  | ， |  |  |  |  |  |  | ${ }^{28}$ |  |  |  | ${ }_{3}^{3}$ | $\stackrel{9}{68}$ | ${ }_{\frac{238}{2088}}^{208}$ | cinded |  | $\div$ | ${ }_{\substack{810 \\ 880}}$ | 9 | $\stackrel{\square}{2}$ | ${ }_{19}$ | ${ }^{\frac{42}{229}}$ |
| ${ }^{2098}$ |  | ${ }^{36}$ | 14 | ${ }^{3}$ | ${ }^{38}$ | 152 |  |  |  |  |  |  |  |  |  |  |  |  |  | ＂ |  | 239 | Dariok Wod diru | ${ }_{35}$ |  | 350 | 108 |  | 10 | 152 |
| 2000 |  | ${ }^{\frac{326}{18}}$ | ${ }^{13}$ | $\stackrel{4}{4}$ | ${ }_{\text {\％}}{ }^{8}$ | ${ }_{\text {l }}^{14}$ | 2 |  |  |  |  |  |  |  | $\stackrel{\square}{*}$ | $\stackrel{2}{2}$ |  |  |  | $\stackrel{5}{+}$ | ${ }^{17}$ | $\frac{2000}{2041}$ |  | ${ }^{271}$ | ${ }_{0}^{57}$ | ${ }_{\text {2905 }}^{\text {20，}}$ | ${ }^{96}$ | $\stackrel{0}{2}$ | $\frac{11}{2}$ | ${ }^{136}$ |
| $20 \times 2$ |  | 21 | 7 | 2 | 2 | ${ }^{83}$ |  |  | ， |  |  |  |  |  |  |  |  |  |  |  | ${ }_{13}$ | 202 | Fantrowen | ${ }^{26}$ | － | 2060 | 30 |  | ¢ |  |
| ${ }^{2043}$ |  | ${ }^{48}$ | ${ }^{18}$ |  | ${ }^{9}$ | 210 |  |  |  |  |  |  |  |  |  | ${ }^{18}$ |  |  |  |  |  | 20.3 | Giens $\mathrm{c}_{\text {coeen }}$ |  |  | 430 |  |  |  |  |
| ${ }^{2046}$ |  |  | 3 |  | 5 | ${ }_{48}^{48}$ |  |  |  |  |  |  |  |  | ， | ${ }^{3}$ | ${ }^{3}$ |  |  | 2 | 10 | 2046 | Patas butm | ${ }^{6}$ | － | 590 | ${ }_{3}$ |  |  |  |
| 2051 | Stion | ${ }^{126}$ |  |  | ${ }^{6}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | sumarcay |  |  | 280 | ${ }^{9}$ |  |  |  |
| 2038 | Statif | ${ }^{23}$ |  |  | ${ }^{27}$ | ${ }^{98}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2258 | Trentomar | ${ }^{28}$ |  | 2280 | ${ }^{\circ}$ |  |  |  |
|  | Stamel | ${ }_{284}^{245}$ | ${ }^{26}$ | 2 | ${ }_{\text {78 }}^{\text {\％}}$ | ${ }^{\frac{284}{112}}$ |  |  |  |  |  |  |  |  | $\stackrel{4}{7}$ |  | ${ }^{34}$ |  |  | ${ }_{7}^{28}$ |  | ${ }_{\substack{2580 \\ 2060}}^{20}$ | Wean | ${ }_{\text {en }}^{\substack{27}}$ |  | ¢， | ${ }^{38}$ | 4 | ${ }_{19}^{19}$ |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | ${ }^{39}$ |  |  |  | ${ }^{140}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | 㖪 | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ${ }^{17}$ |  | 为 |  |  |  |  |  |  |  |
|  | Emair fems sion |  |  |  |  | ${ }^{9}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ${ }^{28}$ |  |  |  |  |  |  |  |  |  |
| $\frac{2071}{2002}$ |  |  | ${ }_{1}^{16}$ | $\stackrel{3}{4}$ |  | ${ }_{\substack{168 \\ 168}}^{168}$ |  |  |  |  |  | ${ }^{2}$ |  |  |  |  | ${ }^{14}$ |  |  | ${ }_{1}^{17}$ | ${ }_{21}^{22}$ |  | Saiteme | ${ }_{\text {cisi }}^{214}$ |  |  | ${ }^{45}$ |  | ${ }_{9}^{14}$ | ${ }^{\frac{188}{86}}$ |
|  |  | 20 |  |  | ${ }^{76}$ | ${ }^{3}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 14 | 274 | ${ }_{\text {casentuse }}$ | ${ }^{213}$ | 0 | 2380 | ${ }_{38}$ |  |  |  |
| 2078 |  |  |  |  |  | ${ }^{100}$ |  |  |  |  |  |  |  |  |  |  |  |  |  | ${ }^{\frac{16}{18}}$ | ${ }^{18}$ |  | Peary tual |  | ： |  |  | $\stackrel{2}{2}$ | ${ }^{13}$ | ${ }_{\text {1490 }}^{140}$ |
|  |  |  | ${ }^{\text {in }}$ |  | ${ }^{\frac{2}{6}}$ | ${ }^{110}$ | ${ }^{2}$ |  |  |  |  |  |  |  |  |  | ${ }^{13}$ |  |  |  | ${ }_{\text {c }}^{\frac{23}{38}}$ |  |  |  |  |  |  |  |  |  |
| ${ }^{2084}$ | 为 | ${ }^{88}$ | 11 | $\sim$ | 15 | 115 |  | 2 |  |  |  |  |  |  | 2 |  |  |  |  | － | ＂ | 204 | Kematen | ${ }_{17}$ | － | 172 | ${ }_{35}$ | 。 |  | － |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 82 |

Appendix 3

| January 2010 School Census |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | January 1998 School Census |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | School Name |  |  |  |  |  | $\begin{array}{r} \text { 镸 } \\ \text { © } \\ \stackrel{\rightharpoonup}{0} \\ \hline ⿳ 亠 口 \end{array}$ | $\begin{aligned} & \text { ö } \\ & \text { en } \\ & \text { E툰 } \\ & \hline \end{aligned}$ | $\begin{array}{r} \text { 氚 } \\ \stackrel{\rightharpoonup}{\overline{0}} \\ \hline \end{array}$ |  |  | $\begin{aligned} & \stackrel{区}{士} \\ & \stackrel{\rightharpoonup}{1} \end{aligned}$ | $\begin{array}{\|l\|l} \hline \stackrel{\rightharpoonup}{0} \\ \stackrel{E}{E} \\ \hline \end{array}$ | $\begin{array}{r} \text { 坒 } \\ \text { 毕 } \\ \hline \end{array}$ |  |  |  |  | $\begin{array}{r} \underset{O}{\delta} \\ \frac{0}{\mathbb{W}} \\ \hline \end{array}$ |  |  |  |  | School |  |  |  |  |  |  | FTE |
| 3001 | Parish C．E．Primary School | 429 | 12 | 12 | 171 | 17.3 |  | 3 |  |  |  | 2 |  |  |  |  | 14 |  |  |  | 10 | 29 | 3001 | Parish | 428 | 0 | 428.0 | 33 | 3 | 12 | 16.0 |
| 3002 | St George＇s CE Primary | 291 | 12 | 5 | 72 | 14.2 | 1 | 3 |  |  |  |  |  |  |  |  | 6 |  |  |  | 11 | 21 | 3002 | St Georges | 303 | 0 | 303.0 | 11 | 2 | 10 | 12.3 |
| 3003 | Unicorn Primary | 220 | 7 | 4 | 50 | 8.5 |  | 2 | 1 |  |  | 1 | 1 |  |  | 4 | 7 | 1 |  |  | 2 | 19 |  |  |  |  |  |  |  |  |  |
| 3004 | Cudham CE Primary School | 68 | 4 | 2 | 30 | 4.9 | 1 | 1 |  |  |  |  |  |  |  |  | 4 |  |  |  | 3 | 9 | 3004 | Cudham | 73 | 0 | 73.0 | 0 | 0 | 4 | 4.0 |
| 3005 | St Pau＇s Cray CE | 218 | 9 | 2 | 30 | 9.9 |  | 3 |  |  |  | 5 |  |  |  |  |  | 20 |  |  |  | 28 | 3005 | St Pauls Cray | 257 | 36 | 275.0 | 33 | 1 | 9 | 1.0 |
| 3300 | St Mark＇s C．E．Primary School | 430 | 15 | 6 | 52 | 16.6 | 2 | 3 |  |  |  | 6 |  |  |  |  | 10 | 12 |  |  |  | 33 | 3300 | St Marks | 423 | 0 | 423.0 | 36 | 2 | 13 | 16.1 |
| 3301 | $\begin{array}{\|l} \hline \text { Chislehurst (CofE) } \\ \hline \text { Primary } \\ \hline \end{array}$ | 218 | 6 | 6 | 122 | 9.8 | 1 | 1 |  |  |  |  |  |  |  |  | 3 |  |  |  | 7 | 12 | 3301 | Chislehurst | 221 | 0 | 221.0 | 20 | 2 | 6 | 8.6 |
| 3303 | St John＇s CE Primary School | 300 | 10 | 2 | 33 | 11.0 |  | 2 |  |  |  |  |  |  |  |  |  | 3 |  |  | 18 | 23 | 3303 | St Johns | 275 | 0 | 275.0 | 60 | 2 | 6 | 9.8 |
| 3500 | St Joseph＇s R．C．Primary | 213 | 6 | 3 | 42 | 7.3 |  | 1 |  |  |  |  |  |  |  |  |  | 11 |  |  |  | 12 | 3500 | St Josephs | 211 | 0 | 211.0 | 0 | 0 | 8 | 8.0 |
| 3501 | St Vincent＇s Catholic Primary | 225 | 9 | 4 | 24 | 9.7 |  | 1 |  |  |  |  |  |  |  |  |  | 10 |  |  |  | 11 | 3501 | St Vincents | 205 | 0 | 205.0 | 9 | 2 | 6 | 8.3 |
| 3503 | St Philomena＇s RC | 217 | 8 | 1 | 6 | 8.2 |  | 3 |  |  |  | 3 | 1 |  |  |  | 3 | 1 |  |  | 6 | 17 | 3503 | St Philomenas | 226 | 0 | 226.0 | 0 | 1 | 7 | 8.0 |
| 3504 | St．Anthony＇s R．C Primary | ${ }^{213}$ | 9 | 2 | 34 | 10.0 |  | 3 |  |  |  |  |  |  |  |  |  | 17 |  |  |  | 20 | 3504 | St Anthonys | 325 | 0 | 325.0 | 58 | 1 | 10 | 12.8 |
| 3505 | St Peter \＆St Paul R．C． | 210 | 7 | 4 | 48 | 8.5 |  | 1 | 1 |  |  |  |  |  |  |  | 5 |  |  |  | 6 | 13 | 3505 | St Peter \＆Paul RC | 194 | 0 | 194.0 | 33 | 0 | 7 | 8.0 |
| 3507 | St Jamess RC Primary School | 215 | 5 | 5 | 71 | 7.2 |  | 2 | 1 | 2 |  |  |  |  |  |  |  |  |  |  | 4 | 9 | 3507 | St James | 215 | 0 | 215.0 | 6 | 0 | 8 | 8.2 |
| 3508 | Blenheim Primary | 184 | 8 | 3 | 40 | 9.2 | 2 |  | 1 |  |  | 3 |  |  |  |  | 3 | 7 |  |  |  | 16 |  |  |  |  |  |  |  |  |  |
| 3510 | 俍 ${ }^{\text {Biggin Hill Primary }}$ | 431 | 15 | 5 | 84 | 17.6 | 2 | 1 |  |  |  |  | 1 |  |  |  | 9 | 2 |  |  | 15 | 30 |  |  |  |  |  |  |  |  |  |
| 4002 | $\underset{\text { Cator Park School for }}{\text { Cirls }}$ | 1176 | 67 | 18 | 369 | 78.4 | 14 | 6 | 1 | 1 |  | 2 | 4 | 2 |  |  | 1 | 25 | 15 | 12 |  | 83 | 4002 | Cator Park | 1238 |  |  | 260 | 13 | 47 | 68.0 |
| 4604 | Bishop Justus | 1035 | 59 | 22 | 268 | 67.2 | 11 | 7 | 1 |  | 1 |  | 3 | 1 |  |  | 6 | 16 | 9 | 7 |  | 62 |  |  |  |  |  |  |  |  |  |
| 5200 | Crofton Junior School | 707 | 28 | 10 | 185 | 33.7 | 2 | 1 | 1 |  |  |  |  |  |  |  | 20 |  |  |  |  | 24 | 5200 | Crofton Junior | 746 | 0 | 746.0 | 158 | 4 | 21 | 29.9 |
| 5201 | Holy Innocents Catholic Primary | 211 | 8 | 2 | 24 | 8.7 | 2 | 1 |  |  |  |  |  |  |  |  | 1 | 1 |  |  | 6 | 11 | 5201 | Holy Innocent＇s RC | 331 | 0 | 331.0 | 24 | 2 | 12 | 14.7 |
| 5202 | St Mary＇s Catholic Primary | 431 | 13 | 8 | 120 | 16.7 | 1 | 1 | 1 |  |  | 2 |  |  |  |  | 5 | 7 |  | 1 |  | 18 | 5202 | St Marys RC | 236 | 0 | 236.0 | 30 | 1 | 7 |  |
| 5203 | Hightield Infant School | 271 | 9 | 3 | 39 | 10.2 | 1 | 1 | 1 |  | 2 |  |  |  |  | 4 | 3 | 1 |  |  | 7 | 20 | 5203 | Hightield lnf | 290 | 0 | 290.0 | 30 | 0 | 9 | 9.9 |
| 5204 | Hightield Junior School | 380 | 13 | 6 | 97 | 16.0 | 2 | 1 | 1 |  |  |  |  |  |  | 6 | 2 | 10 |  |  |  | 22 | 5204 | Hightield Jnr | 371 | 0 | 371.0 | 46 | 1 | 11 | 13.4 |
| 5205 | Hayes Primary School | 631 | 24 | 4 | 3 | 24.1 | 1 | 4 | 1 |  |  |  |  |  |  |  | 5 | 17 |  |  | 17 | 45 | 5205 | Hayes | 428 | 0 | 428.0 | 34 | 3 | 12 | 16.0 |
| 5206 | Raglan Primary School | 439 | 18 | 11 | 150 | 22.6 |  | 3 | 1 |  |  |  |  | 1 |  |  | 20 |  |  |  | 8 | 33 | 5206 | Raglan | 454 | 0 | 454.0 | 71 | 3 | 15 | 20.2 |
| 5207 | Tubbenden Primary School | 606 | 24 | 5 | 109 | 27.4 | 4 | 2 | 1 |  |  | 1 | 1 |  |  |  | 23 | 4 |  |  | 17 | 53 |  |  |  |  |  |  |  |  |  |
| 5400 | Bullers Wood School | 1439 | 92 | 21 | 369 | 103.4 | 22 | 5 | 1 | 6 |  | 2 | 5 | 1 | 1 |  | 18 | 13 | 18 | 11 |  | 103 | 5400 | Bullers Wood |  |  | 1170 | 344 | 15 | 40 | 65.6 |
| 5401 | Coopers Technology College | 1503 | 85 | 15 | 296 | 94.1 | 15 | 15 | 1 |  |  |  | 3 |  |  |  | 4 | 11 | 9 | 8 |  | 66 | 5401 | Coopers |  |  | 1444 | 110 | 37 | 49 | 89.4 |
| 5402 | Langley Park School for Boys | 1681 | 113 | 19 | 282 | 121.7 | 5 | 11 | 1 |  |  |  |  | 1 | 4 |  | 28 | 12 |  | 9 |  | 71 | 5402 | Langley Park Boys |  |  | 1185 | 17 | 62 | 14 |  |
| 5403 | Ravens Wood School | 1508 | 108 | 20 | 371 | 119.4 |  | 17 |  |  |  | 5 | 6 | 2 |  |  | 4 | 3 | 7 | 8 |  | 52 | 5403 | Ravens Wood |  |  | 1109 | 123 | 50 | 16 | 69.8 |
| 5404 | Kelsey Park Sports College | 928 | 62 | 6 | 117 | 65.6 | 4 | 13 | 1 |  | 1 | 1 | 3 | 2 |  |  | 11 | 8 |  | 6 |  | 50 | 5404 | Kelsey Park |  |  | 726 | 135 | 31 | 16 | 51.2 |
| 5405 | Newstead Wood School for Girls | 987 | 55 | 26 | 346 | 65.6 | 16 | 4 | 1 |  |  | 1 | 2 | 2 |  |  | 2 | 4 | 3 | 8 |  | 43 | 5405 | Newstead Wood |  |  | 826 | 245 | 12 | 30 | 49.5 |
|  | Kemnal Technology |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5406 | College | 1109 | 73 | 10 | 165 | 78.1 | 1 | 8 | 2 |  |  |  | 4 | 4 |  |  | 12 | 6 |  | 7 |  | 44 | 5406 | Kemnal Manor |  |  | 860 | 39 | 29 | 23 | 53.2 |
| 5407 | Hayes School | 1628 | 105 | 8 | 140 | 109.3 | 6 | 9 | 2 |  |  |  | 4 | 1 |  |  | 16 | 12 | 5 | 6 |  | 61 | 5407 | Hayes |  |  | 1256 | 79 | 33 | 33 | 68.4 |
| 5408 | Beaverwood School for Girls | 1318 | 66 | 22 | 400 | 78.3 | 4 | ${ }^{5}$ | 1 |  |  | 1 | 2 | 2 |  |  | 1 | 6 | 17 | 4 |  | 41 | 5408 | Beaverwood |  |  | 1164 | 230 | 17 | 49 | 73.1 |
| 5409 | Charles Darwin | 1314 | 79 | 24 | 456 | 93.0 | 7 | 5 | 3 |  |  |  | 2 | 1 |  |  | 24 | 10 | 2 | 12 |  | 66 | 5409 | Charles Darwin |  |  | 1136 | 269 | 30 | 35 | 73.3 |
| 5410 | St Olave＇s Grammar School | 957 | 51 | 19 | 270 | 59.3 | 9 | 10 | 1 |  |  |  |  | 4 | 1 |  | 2 | 16 |  | 5 |  | 48 | 5410 | St Olave＇s |  |  | 689 | 85 | 31 | 8 | 41.6 |
| 5412 | Langley Park Girls School GM | 1622 | 98 | 32 | 622 | 117.1 | 10 | 9 | 1 | 3 |  | 1 | 6 | 3 | 1 |  | 17 | 5 | 4 | 11 |  | 71 | 5412 | Langley Park Girls |  |  |  | 42 | 1 |  |  |
| 5412 | The Ravensbourne | 1622 | 98 | 32 | 622 | 17.1 | 10 | 9 | 1 | 3 |  |  | 6 |  | 1 |  | 17 | 5 |  | 11 |  | 71 | 5412 | Langley Park Girls |  |  | 1351 | 421 | 21 |  |  |
| 5413 | School | 1447 | 93 | 6 | 78 | 95.4 | 10 | 7 | 1 | 3 |  |  | 2 | 3 |  |  | 7 | 12 | 16 | 6 |  | 67 | 5413 | The Ravensbourne |  |  | 1207 | 96 | 36 | 42 | 81.0 |
| 5418 | Darrick Wood School | ${ }^{1715}$ | 104 | 20 | 289 | 112.9 | 20 | 3 | 1 |  |  |  | 5 | 1 |  |  |  | 38 |  | 12 |  | 80 | 5418 | Darrick Wood |  |  | 1424 | 283 | 34 | 45 | 87.7 |
| 5419 5950 | The Priory School | $\frac{1281}{151}$ | 80 22 | $\stackrel{31}{3}$ | 358 60 | $\stackrel{91.0}{23.8}$ | 4 | 15 1 | 1 |  |  | 3 | $\frac{4}{2}$ | 2 |  |  | ${ }^{23}$ | $\frac{19}{4}$ | 13 | 8 |  | $\frac{72}{36}$ | 5419 | The Priory |  |  | 1187 | 338 | 34 | 29 | 73.4 |
| 7005 | Mariorie McClure School | 89 | 13 | 7 | 82 | 15.5 |  | 3 | 1 |  |  |  |  |  | 11 | 25 | 14 |  |  | 2 |  | 56 | 7005 | Marjorie McClure |  |  | 73 |  |  |  |  |
| 7011 | Burwood School | 35 | 11 | 0 |  | 11.0 |  | 1 | 1 |  |  | 2 |  |  |  |  | 10 |  |  | 1 |  | 15 |  |  |  |  |  |  |  |  |  |
| 7012 | Riverside School | 179 | 25 | 5 | 107 | 28.3 | 1 | 6 | 1 |  |  |  | 2 |  | 21 | 4 |  |  |  |  | 69 | 104 |  |  |  |  |  |  |  |  |  |
| Grand |  | 46822 | 2364 | 645 | 10013 | 2672.1 | 228 | 316 | 50 | 15 | 6 | 120 | 67 | 36 | 39 | 134 | 556 | 657 | 118 | 146 | 483 | 2971 |  |  | 23330 | 299 | 39219.5 | 5811 | 604 | 1210 | 1992.8 |
| Sourc | ：School Census |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | School roll in 1998 Primary mainstream Primary Units Part time Secondary Special |  | $\begin{array}{r} 23977 \\ 389 \\ 304 \\ 19055 \\ 407 \\ 44132 \end{array}$ |  |  | Soure | chool | 的 |

## SCHOOLS BY HR PAYROLL SERVICE (RESOURCE LINK)

| School | No. of Maintenance Staff | Maintenance FTE |
| :---: | :---: | :---: |
| Alexandra Infant School | 3 | 1.46 |
| Alexandra Junior School | 1 | 1.00 |
| Balgowan Primary School | 1 | 1.00 |
| Bickley Primary School | 1 | 1.00 |
| Biggin Hill Primary School | 1 | 1.00 |
| Blenheim Primary School | 1 | 1.00 |
| Bromley Road Infant School | 1 | 1.00 |
| Burnt Ash Primary School | 1 | 1.00 |
| Burwood School | 2 | 1.24 |
| Castlecombe Primary School | 5 | 1.93 |
| Chelsfield Primary School | 0 | 0.00 |
| Churchfields Primary School | 1 | 1.00 |
| Clare House Primary School | 1 | 0.83 |
| Crofton Infant School | 2 | 1.56 |
| Cudham CE Primary School | 1 | 0.56 |
| Darrick Wood Infant School | 1 | 1.00 |
| Darrick Wood Junior School | 1 | 1.00 |
| Dorset Road Infant School | 2 | 0.63 |
| Downe Primary School | 2 | 0.78 |
| Edgebury Primary School | 3 | 1.48 |
| Farnborough Primary School | 1 | 1.00 |
| Green Street Green Primary School | 1 | 1.00 |
| Hawes Down Infant School | 1 | 0.50 |
| Hawes Down Junior School | 1 | 0.50 |
| James Dixon Primary School | 2 | 1.61 |
| Keston CE Primary School | 1 | 1.00 |
| Leesons Primary School | 5 | 2.21 |
| Malcolm Primary School | 1 | 0.65 |
| Manor Oak Primary School | 3 | 2.11 |
| Marian Vian Primary School | 2 | 2.00 |
| Marjorie McClure School | 5 | 2.28 |
| Mead Road Infant School | 1 | 0.90 |
| Midfield Primary School | 2 | 1.69 |
| Mottingham Primary School | 5 | 2.66 |
| Oak Lodge Primary School | 2 | 2.00 |
| Oaklands Primary School | 1 | 1.00 |
| Parish CE Primary School | 5 | 2.51 |
| Perry Hall Primary School | 1 | 1.00 |
| Pickhurst Infant School | 1 | 1.00 |
| Pickhurst Junior School | 2 | 1.69 |
| Poverest Primary School | 1 | 1.00 |
| Pratts Bottom Primary School | 1 | 0.44 |
| Princes Plain Primary School | 2 | 2.00 |
| Riverside School | 16 | 6.62 |
| Royston Primary School | 1 | 1.00 |
| Scotts Park Primary School | 4 | 2.18 |
| Southborough Primary School | 8 | 3.58 |
| St George's, Bickley, CE Primary School | 4 | 1.59 |
| St Mary Cray Primary School | 4 | 1.87 |
| St Paul's Cray CE Primary School | 4 | 1.78 |
| Stewart Fleming Primary School | 1 | 1.00 |
| The Highway Primary School | 2 | 1.11 |
| Tubbenden Primary School | 2 | 2.00 |
| Unicorn Primary School | 1 | 1.00 |
| Warren Road Primary School | 9 | 4.03 |
| Wickham Common Primary School | 1 | 1.00 |
| Worsley Bridge Junior School | 1 | 1.00 |

## SUMMARY OF CHANGES

## No of Schools:

|  | $\mathbf{1 9 9 8}$ | $\mathbf{2 0 1 0}$ |
| :--- | :---: | :---: |
| Primary | 78 | 74 |
| Secondary | 17 | 17 |
| Special | 5 | 4 |

## Summary of Changes:

|  | Primary | Secondary | Special |
| :---: | :---: | :---: | :---: |
| New Schools | - Bickley <br> - Unicorn | - Bishop Justus | - Burwood |
| Closures |  | - St John Rigby/All Saints |  |
| Amalgamations | - Ramsden Infant and Junior amalgamated to Hillside Primary <br> - Blenheim Infant and Junior <br> - Biggin Hill Infant and Junior <br> - Oaklands Infant and Junior |  | - Rectory Paddock and Woodbrook |
| Other | - Anerley Primary closure and James Dixon Primary expansion <br> - Kevington renamed to Manor Oak (Fresh Start) |  |  |

